

SEC FORM-ACGR (FOR PC/RI)

ANNUAL CORPORATE GOVERNANCE REPORT FOR PUBLIC COMPANIES AND REGISTERED ISSUERS

For the fiscal year ended 2022
 SEC Registration Number CS200342649
 BIR Tax Identification Number 246-099-058-000
 Exact Name of the Issuer as specified in its charter Travellers International Hotel Group, Inc.
 Province, Country or other jurisdiction of incorporation or organization Philippines
 Address of Principal Office 10/F Newport Entertainment & Commercial Centre, Newport Boulevard, Newport Cybertourism Economic Zone, Pasay City, Philippines
 Postal Code 1309
 Issuer's telephone number, including area code (02) 7908-8000
 Former name, former address, and former fiscal year, if changed since last report N/A

10. Industry Classification Code (For SEC's use only)

ANNUAL CORPORATE GOVERNANCE REPORT FOR PUBLIC COMPANIES AND REGISTERED ISSUERS				
RECOMMENDATION	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION	
	THE BOARD'S G	OVERNANCE RESPONSIBILITIES		
Principle 1. ESTABLISHING A COMPETENT BOA	RD			
	_	foster the long-term success of the corporation, and to sustaining-term best interests of its shareholders/members and other	——————————————————————————————————————	
Recommendation 1.1				
1 The Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	Compliant	Please refer to Section 2.3 (b), page 3 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance		
2 The Board has an appropriate mix of competence and expertise.	Compliant	<u>e.pdf</u>		
3 Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	Compliant		100	
Recommendation 1.2				
The Board is headed by a competent and qualified Chairperson.	Compliant	Please refer to Section 2.4 (a), pages 23 to 24 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	^	

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		Mr. Kevin Andrew L. Tan was appointed as Chairman of the Company in March 2022. Concurrently, he is the Executive Vice President and Chief Strategy Officer of Megaworld Corporation, the Chief Executive Officer and Vice Chairman of Alliance Global Group, Inc., the President and Chief Executive Officer of MREIT, Inc., and a Director of Empire East Land Holdings, Inc., Emperador Inc. and Global-Estate Resorts, Inc., all of which are publicly listed companies. He is also a Director of Eastwood Cyber One Corporation, Uptown Cinemas, Inc., Megaworld Central Properties Inc., Twin Lakes Corporation, Megaworld Land, Inc., Townsquare Development, Inc., Emperador Distillers, Inc., Alliance Global Brands, Inc., Anglo Watsons Glass, Inc., Yorkshire Holdings, Inc., The Bar Beverage, Inc., Emperador Brandy, Inc., and New Town Land Partners, Inc. He is also a trustee and the Executive Director of Megaworld Foundation, Inc., and the Chairman and President of Infracorp Development, Inc. and Agile Digital Ventures, Inc. Mr. Tan obtained his Bachelor of Arts Major in Humanities with Professional Certificate in Management from the University of Asia and the Pacific.	
Recommendation 1.3			
The company provides a policy on training of directors.	Compliant	Please refer to Section 2.3 (n), pages 22 to 23 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
2 The company has an orientation program for first-time directors.	Compliant	Please refer to Section 2.3 (n), pages 22 to 23 of the Company's Amended Manual of Corporate Governance:	
3 The company has relevant annual continuing training for all directors.	Compliant	https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf	

			Attached herewith as <i>Annexes "A" to "A-6"</i> are the Certificates of Attendance to the 2022 Corporate Governance Seminar issued to all seven (7) directors of the Company.	
R	ecommendation 1.4			
1	The Board has a policy on board diversity.	Compliant	Please refer to Section 2.3 (b) page 3 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
			Please refer to the Company's website for the profiles of the members of the Board of Directors: https://travellers.com.ph/profile-of-directors-and-officers/	
R	ecommendation 1.5	The street		
1	The Board is assisted by a Corporate Secretary.	Compliant	Please refer to Section 2.6, page 25 of the Company's	
2	The Corporate Secretary is a separate individual from the Compliance Officer.	Compliant	Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc	
3	The Corporate Secretary is not a member of the Board of Directors.	Compliant	e.pdf Atty. Ronald Mark C. Lleno is the Corporate Secretary of the Company. He is a separate individual from the Compliance Officer, and not a member of the Board of Directors.	
4	The Corporate Secretary attends annual training/s on corporate governance.	Non-Compliant		Atty. Lleno was unable to attend a corporate governance seminar in 2022 due to schedule conflict. However, the Company's Asst. Corporate Secretary,

R	econmendation 1.6			Atty. Walter L. Mactal, has attended the training on corporate governance as evidenced by the Certificate of Attendance attached hereto as Annex "B".
1	The Board is assisted by a Compliance Officer.	Compliant	Please refer to Section 2, page 1 of the Company's Amended	
2	The Compliance Officer has a rank of Senior Vice-President or an equivalent position with adequate stature and authority in the corporation.	Compliant	Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
3	The Compliance Officer is not a member of the board.	Compliant	Mr. Bernard Than Boon Teong is the Compliance Officer of the Company with the rank of Executive Vice President. He is not a member of the Board.	
4	The Compliance Officer attends annual training/s on corporate governance.	Non- Compliant		Mr. Than Boon Teong was unable to attend the 2022 Corporate Governance Seminar due to schedule conflict. Nevertheless, he remains to be aware of corporate governance matters and has been an effective Compliance Officer. He will attend relevant trainings in 2023.

Principle 2. ESTABLISHING CLEAR ROLES AND RESPONSIBILITIES OF THE BOARD

The fiduciary roles, responsibilities, and accountabilities of the Board, as provided under the law, the company's articles of incorporation and bylaws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to shareholders/members and other stakeholders.

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Recommendation 2.1					
1 The Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company, shareholders and stakeholders.	Compliant	Please refer to Section 2.3 (h) (iii), page 12 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf			
Recommendation 2.2					
1 The Board oversees the development and approval of the company's business objectives and strategy.	Compliant	Please refer to Section 2.3 (h) (iii), page 12 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance			
2 The Board oversees and monitors the implementation of the company's business objectives and strategy.	Compliant	e.pdf			
Recommendation 2.3					
1 The Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	Please refer to Section 2.3 (g), page 10 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance			
The Board adopts a policy for the retirement of directors and key officers.	Compliant	e.pdf			
Recommendation 2.4					
The Board aligns the remuneration of key officers and board members with the long-term interests of the company.	Compliant	Please refer to Section 2.3 (g), page 11 of the Company's Amended Manual of Corporate Governance:			

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2	The Board adopts a policy specifying the relationship between remuneration and performance.	Compliant	https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf	
(3)	The Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant		
F	ecommendation 2.5			
1	The Board has a formal and transparent board nomination and election policy.	Compliant	Please refer to Section 2.3 (c) and (d) on pages 4 – 7; Section 2.3 (e) on Pages 7 – 9; Section 2.3 (m) (i) on page 15; and Section 3.5 on page 31 of the Company's Amended Manual	
2	The Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	Compliant	of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc	
3	The Board nomination and election policy includes how the company accepted nominations from shareholders/members.	Compliant	e.pdf	
4	The Board nomination and election policy includes how the board reviews the qualifications of nominated candidates.	Compliant		
5	The Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement/removal of a director.	Compliant		
6	The Board has a process for identifying the quality of directors/trustees that is aligned with the strategic direction of the company.	Compliant		

1	Recommendation 2.6				
1	The Board has overall responsibility in ensuring that there is a policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	Please refer to Section 2.3 (g) on page 10; Section 2.3 (m) (vii) on pages 21 - 22 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance		
2	The RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	Compliant	<u>.pdf</u>		
ij	Recommendation 2.7				
1	The Board is primarily responsible for approving the selection of Management, led by the Chief Executive Officer (CEO) or his/her equivalent, and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive, as may be applicable).	Compliant	Please refer to Section 2.3 (g), page 9 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf Please refer to the Company's website: https://travellers.com.ph/profile-of-directors-and-officers/		
2	The Board is primarily responsible for assessing the performance of Management, led by the CEO or his/her equivalent and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive, as may be applicable).	Compliant	Please refer to Section 6, page 33 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf		
R	Recommendation 2.8				
1	The Board establishes an effective performance evaluation framework that includes a standard or criteria for assessment and ensures that Management's performance	Compliant	Please refer to Section 2.3 (g) pages 9 to 11 of the Company's Amended Manual of Corporate Governance:		

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2	is on par with the standards set by the Board and Senior Management. The Board establishes an effective performance evaluation framework that includes a standard or criteria for assessment and ensures that personnel's performance is on par with the standards set by the Board and Senior Management.	Compliant	https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf	
R	ecommendation 2.9			
1	The Board ensures that an appropriate internal control system is in place.	Compliant	Please refer to Section 2.3 (i), page 13 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
2	The internal control system includes a mechanism for monitoring and managing potential/actual conflicts of interest of the board members/trustees, management and shareholders/members.	Compliant	Please refer to Section 2.3 (i), page 13 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
3	The Board adopts an Internal Audit Charter.	Compliant	Please refer to Section 2.7 (a), page 26 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf The Audit Committee Charter can be accessed in the Company's website: https://travellers.com.ph/wp-content/uploads/2022/06/2014-TIHGI-Audit-Committee-Charter.pdf	

	Recommendation 2.10			
	The Board ensures that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Compliant	Please refer to Section 2.3 (m) (vi), page 20 and Section 2.3 (i), page 13 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc	
	The risk management framework guides the Board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	Compliant	e.pdf The Risk Management Framework can be accessed in the Company's website: https://travellers.com.ph/wp-content/uploads/2022/06/TI HGI-Risk-Management-Framework.pdf	
1	Recommendation 2.11			
	The Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary duties.	Compliant	The Company's Manual on Corporate Governance, as amended effective 31 May 2017, serves as the Company's Board Charter. https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance	
2	The Board Charter serves as a guide to the directors/trustees in the performance of their functions.	Compliant	<u>e.pdf</u>	
[3	The Board Charter is publicly available.			

Principle 3. ESTABLISHING BOARD COMMITTEES

The board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, compliance and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all the board committees should be contained in their respective board committee charters.

1	lecommendation 3.1			
1	The Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	Compliant	Please refer to Section 2.3 (m), pages 15 to 22 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
93	ecommendation 3.2			
1	The Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	Compliant	Please refer to Section 2.3 (m) (iii) pages 16 to 18 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf The Audit Committee recommends to the Board the appointment, reappointment, removal and fees of the Company's external auditor.	
2	The Audit Committee is composed of at least three (3) qualified non-executive directors, the majority of whom, including the Chairperson, are independent directors.	Non-Compliant		One (1) of the three (3) members is an executive director. However, the affirmative vote of a majority of the members is required to authorize any corporate action and the majority is composed of qualified non-executive directors. Further, the Chairman of the Committee is a

				non-executive Independent Director.	
3	All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	Please refer to Section 2.3 (m) (iii), page 16 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf		
4	The Chairperson of the Audit Committee is not the Chairperson of the Board or of any other committee.	Compliant	Please refer to Section 2.3 (m) (iii), page 16 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf		
R	ecommendation 3.3				
1	The Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Compliant	Please refer to Section 2.3 (v), pages 19 to 20 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf		
2	The Corporate Governance Committee is composed of at least three (3) members, majority of whom, including the Chairperson, should be independent directors.	Compliant			
R	Recommendation 3.4				
1	The Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	Compliant	Please refer to Section 2.3 (vi), pages 20 to 21 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf		

2	The BROC is composed of at least three (3) members, the majority of whom should be independent directors, including the Chairperson.	Compliant	Please refer to the Company's website: https://travellers.com.ph/board-committees/ https://travellers.com.ph/profile-of-directors-and-officers/		
3	At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant	Please refer to the Company's website: https://travellers.com.ph/profile-of-directors-and-officers/		
R	ecommendation 3.5				
1	All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.	Compliant	Please refer to the Company's website: https://travellers.com.ph/board-committees/		
2	The Committee Charters provide standards for evaluating the performance of a committee and its members.	Compliant	Please refer to the Company's website: https://travellers.com.ph/board-committees/		
P	rinciple 4. FOSTERING COMMITMENT				
	To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.				
R	ecommendation 4.1				
1	The Directors attend and actively participate in all meetings of the Board, Committees and shareholders/members in person or through tele-/videoconferencing conducted in	Compliant	Please refer to Section 2.3 (j), page 13 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc		

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the Commission.

accordance with the rules and regulations of

2	The Directors review meeting materials for all Board and Committee meetings.	Compliant	Attached as Annex "C" hereto is a Secretary's Certificate containing a record of the attendance of our directors to Board Meetings in 2022.				
3	The Directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	Compliant	Please refer to Section 2.3 (j), pages 13 to 14 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf				
Re	ecommendation 4.2						
1	Non-executive directors concurrently serve in not more than ten (10) public companies and/or registered issuers. If concurrently sitting in at least three (3) publicly listed companies, the maximum concurrent directorships shall be five (5) public companies and/or registered issuers.	Compliant	The Group consists of several companies where Executive Directors of the Company serve as directors. For Independent Directors, the Company observes the limitation set forth in SEC Circular Memorandum No. 9, Series of 2011 and has not elected any Independent Director with more than five directorships within the Group.				
Re	ecommendation 4.3						
1	The Directors notify the company's board before accepting a directorship in another company.	Compliant	Please refer to Section 2.3 (h) (i), pages 11 to 12 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf				
Pr	inciple 5. REINFORCING BOARD INDEPENDENC	CE					
The Board should endeavor to exercise an objective and independent judgment on all corporate affairs.							

R	ecommendation 5.1			
1	The Board is composed of a majority of non-executive directors who possess the necessary qualifications.	Compliant	Please refer to Section 2.3 (b) & (c), Pages 3 to 4 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance e.pdf	
			Please refer to the Company's website: https://travellers.com.ph/profile-of-directors-and-officers/	
R	ecommendation 5.2			
1	The Board has at least two (2) independent directors or such number as to constitute one-third (1/3) of the board, whichever is higher.	Compliant	Please refer to Section 2.3, page 3 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
			The Board is composed of seven (7) members, 1/3 of which are independent directors, who are elected by the stockholders in accordance with the Company's By-Laws and applicable laws.	
R	ecommendation 5.3			
1	The independent directors possess all the qualifications and none of the disqualifications to hold the position.	Compliant	Please refer to Section 2.3 (e), pages 7 to 9 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance. e.pdf	
R	ecommendation 5.4			
1	The company perpetually bars an independent director from serving in such capacity after the term limit of nine (9) years.	Compliant	Please refer to Section 2.3 (e) page 9 of the Company's Amended Manual of Corporate Governance:	

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2	In the instance that the company retains an independent director in the same capacity after nine (9) years, the Board provides meritorious justification and seeks shareholders'/members' approval during the annual regular meeting.	Compliant	https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf Please refer to Section 2.3 (e) page 9 of the Company's Amended Manual of Corporate Governance. https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf						
R	ecommendation 5.5								
1	The positions of Chairperson of the Board and Chief Executive Officer (or its equivalent) are held by separate individuals.	Compliant	The Chairman of the Board: • Chua Ming Huat (until 29 March 2022) • Kevin Andrew L. Tan (effective 29 March 2022) CEO & President: • Kingson U. Sian						
2	The Chairperson of the Board and Chief Executive Officer (or its equivalent) have clearly defined responsibilities.	Compliant	Please refer to Section 2.4 (a) and (b), pages 23 to 24 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf						
R	Recommendation 5.6								
1	The Board designates a lead director among the independent directors if the Chairperson of the Board is not an independent director.	Compliant	Please refer to Section 2.4 (c), page 25 of the Company's Amended Manual of Corporate Governance:						

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		https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf					
Recommendation 5.7							
The Directors/Trustees with material interest in a transaction affecting the corporation fully disclose his/her adverse interest, abstain from taking part in the deliberations for the same, and recuse from voting on the approval of transaction.	Compliant	Please refer to Section 2.3 (h)(i), pages 11 to 12 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf					
Recommendation 5.8	1.4 2 1 1 7						
The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance, and risk functions, without any executive directors present.	Compliant	Please refer to Section 2.3 (j), page 14 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf					
The meetings are chaired by the lead independent director, if applicable.	Compliant						
Principle 6. ASSESSING BOARD PERFORMANCE							
The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.							
Recommendation 6.1							
The Board conducts an annual self-assessment of its performance as a whole.	Compliant	Please refer to Section 6, page 33 of the Company's Amended Manual of Corporate Governance:	*				

2	The Chairperson conducts an annual self-assessment of his performance.	Compliant	https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc	
3	The individual members conduct a self-assessment of their performance.	Compliant	<u>e.pdf</u>	
4	Each committee conducts a self-assessment of its performance.	Compliant		
R	ecommendation 6.2			
1	The Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors/trustees and committees.	Compliant	Please refer to Section 6, page 33 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance	
2	The system allows for a feedback mechanism from the shareholders/members.	Compliant	<u>e.pdf</u>	
Pı	rinciple 7. STRENGTHENING BOARD ETHICS			
Tì	ne Board directors are duty-bound to apply high e	thical standards, t	aking into account the interests of all stakeholders.	
R	ecommendation 7.1			
1	The Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of board members.	Compliant	Please refer to the Company's Code of Business Ethics: https://travellers.com.ph/wp-content/uploads/2022/06/2014-TIHGI-Code-of-Business-Conduct-Ethics.pdf	
2	The Code is properly disseminated to the members of the Board.	Compliant		

3	The Code is disclosed and made available to the public through the company website.	Compliant				
R	ecommendation 7.2					
1	The Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	Compliant	All employees, including directors and officers of the Company, are required to strictly adhere to the Company's Code of Business Conduct and Ethics. In cases of deviation from the Company's Code of Business Conduct and Ethics, corrective measures, as appropriate, may be administered. In the application of corrective action, the Company shall observe the requirements of due process. Thus, every employee shall be afforded the protection of his rights under the applicable laws.			
		DISCLOSU	JRE AND TRANSPARENCY			
P	rinciple 8. ENHANCING COMPANY DISCLOSURE	POLICIES AND P	ROCEDURES			
re	The Board should establish corporate disclosure policies and procedures that are practical and in accordance with generally accepted best practices and regulatory expectations. Recommendation 8.1					
1	The Board establishes corporate disclosure policies and procedures to ensure a	Compliant	Please refer to Section 4, page 31 of the Company's Amended Manual of Corporate Governance:			

R	Recommendation 8.2							
1	The company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within five (5) business days.	Compliant	The Company submits reports on beneficial ownership of securities (Form 23-A/Form 23-B) to disclose dealings of directors and officers in relation to company shares.					
2	The company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within five (5) business days.	Compliant	Furthermore, the Company adheres to strict disclosure and transparency policies that can be found in Section 4, page 31 of the Company's Amended Manual of Corporate Governance. https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governancee.pdf					
R	ecommendation 8.3							
1	The company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	Please refer to the Company's Manual of Corporate Governance, as amended effective 31 May 2017 and duly submitted to the SEC.					
2	The company's MCG is submitted to the SEC.	Compliant	https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc					
3	The company's MCG is posted on the company website.	Compliant	<u>e.pdf</u>					
R	ecommendation 8.4							
1	The company's corporate governance policies and practices and all relevant information are disclosed in its Annual Corporate Governance Report (ACGR).	Compliant	Please refer to the Company's Annual Corporate Governance Report: https://travellers.com.ph/wp-content/uploads/2023/CGFD Travellers%20International%20Hotel%20Group,%20Inc. S PROCESSON ASSESSION OF TRAVELED ASSESSION ASSESSION OF TRAVELED ASSESSION ASSESS					
2	The company's ACGR is submitted to the SEC.	Compliant	EC%20FORM-ACGR%20(FY%202021)_29%20June%20202 2.pdf					

3	The company's company website.	is	posted	on	the	Compliant	

Principle 9. STRENGTHENING EXTERNAL AUDITOR'S INDEPENDENCE AND IMPROVING AUDIT QUALITY

The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1 1 The Audit Committee has a robust process for Please refer to Section 2.3 (m) (iii), page 17 of the Compliant Company's Amended Manual of Corporate Governance: and recommending approving appointment, reappointment, removal, and https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc fees of external auditors. e.pdf Please refer to Section 2.3 (m) (iii), page 17 of the The appointment, reappointment, removal, Compliant Company's Amended Manual of Corporate Governance: and fees of the external auditor is https://travellers.com.ph/wp-content/uploads/2022/06/2 recommended by the Audit Committee. 0170531-TIHGI-Amended-Manual-of-Corporate-Governance approved by the Board and the shareholders/members. .pdf 3 For the removal of external auditor, the Compliant Please refer to Section 4, page 31 of the Company's Amended Manual of Corporate Governance: reasons for such removal or change are https://travellers.com.ph/wp-content/uploads/2022/06/2 disclosed the SEC. the to 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc shareholders/members, and the public through the company website and required e.pdf disclosures.

Recommendation 9.2			
The Audit Committee Charter includes the Audit Committee's responsibility on: i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	Compliant	Please refer to Section 4 of the Company's Audit Committee Charter which can be found in the Company's website: https://travellers.com.ph/wp-content/uploads/2022/06/2 014-TIHGI-Audit-Committee-Charter.pdf	
The Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	Compliant		
Recommendation 9.3		10年10年10年10年10年11日	
The company discloses the nature of non-audit services performed by its external auditor in the Annual Report to manage potential conflict of interest cases.	Compliant	Please refer to Section 2.3 (m) (iii), page 17 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
The Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	Compliant	Please refer to Section 2.3 (m) (iii), page 17 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf	
	W Sy fi		
Principle 10. INCREASING FOCUS ON NON-FINAN	CIAL AND SUSTA	INABILITY REPORTING	

The Board should ensure that the company discloses material and reportable non-financial and sustainability issues.							
Recommendation 10.1							
The Board has a clear and focused strategy on the disclosure of non-financial information.	Compliant	Please refer to Section 4, page 31 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance .pdf					
The company discloses to all shareholders/members and other stakeholders the company's strategic and operational objectives with emphasis on the management of environmental, economic, social and governance (EESG) issues of its business which underpin sustainability.	Compliant	Please refer to Section 4, page 31 of the Company's Amended Manual of Corporate Governance: https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf					
Principle 11. PROMOTING A COMPREHENSIVE AN	ID COST-EFFICIE	ENT ACCESS TO RELEVANT INFORMATION					
The company should maintain a comprehensive and an informed decision-making by investors, stakehold		ommunication channel for disseminating relevant information. The cerested users.	This channel is crucial fo				
Recommendation 11.1							
The company has a website to ensure a comprehensive, cost-efficient, transparent and timely manner of disseminating relevant information to the public.	Compliant	Please refer to: https://travellers.com.ph/					
INTERNA	AL CONTROL A	ND RISK MANAGEMENT FRAMEWORKS					
Principle 12. STRENGTHENING INTERNAL CONTROL AND RISK MANAGEMENT SYSTEMS							

To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management system. Recommendation 12.1 The company has an adequate and effective Compliant Please refer to Section 2.3 (m) (iii), pages 16 - 18 of the Company's Amended Manual of Corporate Governance: internal control system in the conduct of its https://travellers.com.ph/wp-content/uploads/2022/06/2 business. 0170531-TIHGI-Amended-Manual-of-Corporate-Governance .pdf The Risk Management Framework can be found in the The company has an adequate and effective Compliant enterprise risk management framework in the Company's website: https://travellers.com.ph/wp-content/uploads/2022/06/TI conduct of its business. HGI-Risk-Management-Framework.pdf Recommendation 12.2 The company has in place an independent Compliant The internal audit is done in-house. internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations. CULTIVATING A SYNERGIC RELATIONSHIP WITH SHAREHOLDERS/MEMBERS Principle 13. PROMOTING SHAREHOLDER/MEMBER RIGHTS The company should treat all shareholders/members fairly and equitably, and also recognize, protect and facilitate the exercise of their rights. Recommendation 13.1 Please refer to Section 3, pages 29-30 of the Company's that Compliant The Board basic ensures Amended Manual of Corporate Governance: shareholder/member rights are disclosed in

the M	Manual on Corporate Governance.		https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf	
Recomi	mendation 13.2			
parti and s with	Board encourages active shareholder cipation by sending the Notice of Annual Special Shareholders'/Members' Meeting sufficient and relevant information at twenty-one (21) days before the meeting.	Compliant	Notices were sent and published in print and digital form 21 days before the last Annual Stockholders' Meeting. Please refer to: Malaya Business Insight: https://malaya.com.ph/advertisement/notice-of-annual-stockholders-meeting-travellers-international-hotel-group-inc-2/?fbclid=IwAR3Trz7M-6wt8p80bxS03bFlz2VVDdmxgRYTkeieLY2CYz8DSyQL6n2vGxs Manila Standard: https://manilastandard.net/business/314279788/travellers-international-hotel-group-inc-notice-of-annual-stockholders-meeting-2.html	
Recom	mendation 13.3			
the recen	Board encourages active cholder/member participation by making result of the votes taken during the most at Annual or Special cholders'/Members' Meeting publicly able the next working day.	Compliant	Please refer to: <pre>https://travellers.com.ph/2022-annual-stockholders-meeti ng/</pre>	
1 1	minutes of the Annual and Special eholders'/Members' Meetings were made	Compliant	Please refer to:	

	available on the company website within five (5) business days from the date of the meeting.		https://travellers.com.ph/wp-content/uploads/20221209 TIHGI Minutes%20of%20the%20ASM%20fy%202022.pdf					
R	ecommendation 13.4							
1	The Board makes available, at the option of a shareholder/member, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Compliant	Please refer to Section 3.5, page 31 of the Company's Amended Manual of Corporate Governance. https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf					
R	ecommendation 13.5							
1	The Board establishes an Investor Relations Office (IRO) or Customer Relations Office (CRO) or its equivalent to ensure constant engagement with its shareholders/members.	Compliant	The details of the Company's Investor Relations Officer is as follows: Mr. Bernard Than Boon Teong Tel. No. 7908-8873 Fax No. 7908-8107 investor.relations@rwmanila.com					
2	The IRO or CRO or its equivalent is present at every shareholders'/members' meeting.	Compliant	The Investor Relations Officer attends the Annual Stockholders' Meetings.					
		DUTI	ES TO STAKEHOLDERS					
Pı	Principle 14. RESPECTING RIGHTS OF STAKEHOLDERS AND EFFECTIVE REDRESS FOR VIOLATION OF STAKEHOLDER'S RIGHTS							
	The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.							
R	Recommendation 14.1							
1	The Board identifies the company's various stakeholders and promotes cooperation	Compliant	Please refer to Section 4, page 31 of the Company's Amended Manual of Corporate Governance:					

	between them and the company in creating wealth, growth and sustainability.		https://travellers.com.ph/wp-content/uploads/2022/06/2 0170531-TIHGI-Amended-Manual-of-Corporate-Governanc e.pdf The Company has an Investor Relations Officer who ensures engagement with its shareholders. Minutes of meetings of the shareholders and other relevant information are made available to shareholders and stakeholders through the Company's website.					
R	ecommendation 14.2							
1	The Board establishes clear policies and programs to provide a mechanism on the fair treatment, protection and enforcement of the rights of stakeholders.	Compliant	Please refer to Section 3.5, page 31 of the Company's Amended Manual of Corporate Governance. https://travellers.com.ph/wp-content/uploads/2022/06/20170531-TIHGI-Amended-Manual-of-Corporate-Governance.pdf					
	计设备性包括数据 计图象							
P	rinciple 15. ENCOURAGING EMPLOYEES' PARTI	CIPATION						
	A mechanism for employee participation should be developed to create a symbiotic working environment consistent with the realization of the company's objectives and good corporate governance goals.							
Recommendation 15.1								
1	The Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.	Compliant	The Company continuously develops programs with the objective of instilling in employees a clear understanding of the Company's vision, mission and values in order to foster active participation in the realization of the company's goals.					

I	Recommendation 15.2					
1	The Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Business Conduct and Ethics.	Compliant	Please refer to Section X, Page 11 of the Company's Code of Business Conduct and Ethics which can be found in the Company's website: https://travellers.com.ph/wp-content/uploads/2022/06/2014-TIHGI-Code-of-Business-Conduct-Ethics.pdf			
2	The Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	Compliant	All employees, including top management, have ready access to the Company's Code of Business Conduct and Ethics through its website.			
R	Recommendation 15.3					
1	The Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.	Compliant	Please refer to the Company's Whistleblowing Policy: https://travellers.com.ph/wp-content/uploads/2022/06/TI HGI-Whistleblowing-Policy.pdf			
2	The Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	Compliant				
3	The Board supervises and ensures the enforcement of the whistleblowing framework.	Compliant	The Ethics Committee accepts reports of wrongdoing and investigates them while at the same time ensuring confidentiality of information.			

Principle 16. ENCOURAGING SUSTAINABILITY AND SOCIAL RESPONSIBILITY

The company should be socially responsible in all its dealings with the communities in which it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.

Recommendation 16.1

The company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.

Compliant

The Company, through its Corporate Social Responsibility Unit and Newport World Resorts Foundation, Inc., reaches out to communities and responds to relevant social issues through innovative approaches that reflect the Company's continuing commitment to Philippine society.

Projects undertaken in 2022 include: scholarship grants; blood donations; monthly recyclable material collection and donation drives; disaster response programs; volunteer campaigns; relief drives for communities in need; promotion campaigns for environmental sustainability, including the conduct of coastal clean up, sustainability education, and EarthCheck accreditation; Construction of PNP NCRPO Medical Center and Multi-Purpose Office Building of the Philippine Military Academy Alumni Association Inc.; and Cash Donations for the Redevelopment of Post Office Park in Baguio City and Construction of the New Naga City Hospital Phase II.

Submitted by:

TRAVELLERS INTERNATIONAL HOTEL GROUP, INC.

By:

KEVIN ANDREW L. TAN

Chairman

KINGSON U. SIAN

President and Chief Executive Officer

BERNARD THAN BOON TEONG

Chief Financial Officer, Treasurer, Investor Relations Officer, Corporate Information Officer and Compliance Officer

RONALD MARK C. LLENO Corporate Secretary

ENRIQUE M. SORIANO III

Independent Director

JESUS B. VARELA Independent Director

ACKNOWLEDGMENT

REPUBLIC OF THE PHILIPPINES)
CITY OF PASAY
) SS

BEFORE ME, a Notary Public, at the above-stated locality, on 21st day of June 2023, personally appeared the following:

NAME	COMPETENT EVIDENCE OF IDENTITY	PLACE AND DATE OF ISSUE/VALIDITY
KEVIN ANDREW L. TAN	Driver's License ID: N01-97-211784	Valid until 24 September 2023
KINGSON U. SIAN	Driver's License No. N11-79-01962	Valid until 27 August 2024
BERNARD THAN BOONG TEONG	Driver's License No. N01-09-018985	Valid until 16 November 2032
ENRIQUE M. SORIANO III	Passport ID: P7782296A	DFA Iloilo/3 July 2018/2 July 2028
JESUS B. VARELA	Passport ID: P7626227B	DFA Manila/16 September 2021/15 September 2031
RONALD MARK C. LLENO	Passport ID: P0456211B	DFA Manila/29 January 2019/28 January 2029

who have presented to me an integrally complete **Annual Corporate Governance Report** consisting of **30 pages**, including this acknowledgment page, and are personally known to me or identified by me through competent evidence of their identities as the same persons they purport to be, and represented to me that their signatures on the foregoing were voluntarily affixed by them and that the same is their own free and voluntary acts and deeds with authority to sign in that capacity as well as the free acts and deeds of the corporations and individuals they represent, and they further swear under oath to the truth of the contents thereof, under penalty of law.

WITNESS MY HAND AND SEAL, on the date and at the place above-written.

Doc. No. 277; Page No. 57; Book No. 111; Series of 2023. NOTARY PUBLIC ROLL NO. 57277

NOTARY PUBLIC

VALTEY L MACKAL lotary Public for Presy City Until December 11 2023

PTR No. 8067136, 14 January 2023/Pasay City IBP No. 277464, 01 January 2023/Quezon City NOTARIA COMMISSION No. 22-23 (2022-2023)

10/F NECC Building, Newport Boulevard, Newport City, 1309 Pasay City, Metro Manila MCLE COMPLIANCE No. VII-0007843; 09/22/2021

Travellers International Hotel Group, Inc. Annual Corporate Governance Report Page 30 of 30

Mer



THIS CERTIFICATE IS HEREBY PRESENTED TO:

Andrew L. Tan

for actively participating in the online seminar entitled:

"2022 Annual Corporate Governance: Fostering Good Corporate Governance in the New

Normal"

Held on December 6, 2022 via Zoom Online

ATTY. ROSARIO S. BERNALDO, CPA, MBA





THIS CERTIFICATE IS HEREBY PRESENTED TO:

Kevin Andrew L. Tan

for actively participating in the online seminar entitled:

"2022 Annual Corporate Governance: Fostering Good Corporate Governance in the New

Normal"

Held on December 6, 2022 via Zoom Online

ATTY. ROSARIO S. BERNALDO, CPA, MBA





THIS CERTIFICATE IS HEREBY PRESENTED TO:

Kingson U. Sian

for actively participating in the online seminar entitled:

"2022 Annual Corporate Governance: Fostering Good Corporate Governance in the New

Normal"

Held on December 6, 2022 via Zoom Online

ATTY. ROSARIO S. BERNALDO, CPA, MBA





(SEC Provider Accreditation Number CG2021-002)

presents this

CERTIFICATE OF COMPLETION

to

Chua Ming Huat

for completing the eight-hour

CORPORATE GOVERNANCE TRAINING

Code of Corporate Governance for Publicly-Listed Companies Revised Corporation Code of the Philippines

held on Tuesday, December 27, 2022 via **ZOOM**

Henry Belleza Aquende, MBM, Hon. DPA
Founder & President

Center for Global Best Practices

Atty. Justina To Callangan
Course Director L. Lecturer
Center for Global Best Practices







This

Certificate of Attendance

is presented to

Jose Alvaro D. Rubio

for having completed the seminar on

Corporate Governance

15 December 2022 01:30 p.m. to 05:30 p.m. Online seminar via MS Teams

Joseph Ian M. Canlas Partner, SGV & Co.



THIS CERTIFICATE IS HEREBY PRESENTED TO:

Enrique M. Soriano III

for actively participating in the online seminar entitled:

"2022 Annual Corporate Governance: Fostering Good Corporate Governance in the New

Normal"

Held on December 6, 2022 via Zoom Online

ATTY. ROSARIO S. BERNALDO, CPA, MBA





THIS CERTIFICATE IS HEREBY PRESENTED TO:

Jesus B. Varela

for actively participating in the online seminar entitled:

"2022 Annual Corporate Governance: Fostering Good Corporate Governance in the New

Normal"

Held on December 1, 2022 via Zoom Online

ATTY. ROSARIO S. BERNALDO, CPA, MBA



This

Certificate of Attendance

is presented to

Walter L. Mactal

for having completed the seminar on

Corporate Governance

15 December 2022 01:30 p.m. to 05:30 p.m. Online seminar via MS Teams

Joseph Ian M. Canlas Partner, SGV & Co.

SECRETARY'S CERTIFICATE

- I, **RONALD MARK C. LLENO**, Filipino, of legal age, with office address at SyCipLaw Center, 105 Paseo de Roxas, Makati City, after having duly sworn in accordance with law, hereby depose and state that:
- 1. I am the duly elected and incumbent Corporate Secretary of **TRAVELLERS INTERNATIONAL HOTEL GROUP, INC.** (the "Company"), a corporation duly organized and existing under and by virtue of the laws of the Philippines, with office address at 10/F Newport Entertainment & Commercial Centre, Newport Boulevard, Newport Cybertourism Economic Zone, Pasay City.
- 2. I certify that six (6) out of seven (7) directors of the Company attended all the twenty-one (21) meetings of the Board of Directors in 2022. Considering that Mr. Kevin Andrew L. Tan was elected as a new member of the Board on 29 March 2022, he has attended only sixteen (16) out of the twenty-one (21) meetings this 2022. Nonetheless, he attended all meetings of the Board since his election. Summarized below is the record of attendance to the 2022 Board Meetings:

Board	Name	No. of Meetings Attended/Held in 2022	
Member	Andrew L. Tan	21/21	
Member	Kingson U. Sian	21/21	
Chairman	Kevin Andrew L. Tan	16/21	
Member	Chua Ming Huat	21/21	
Member	Jose Alvaro D. Rubio	21/21	
Independent Director	Jesus B. Varela	21/21	
Independent Director	Enrique M. Soriano III	21/21	

- 3. The foregoing statements are true and correct and in accordance with the records of the Company.
- 4. I execute this Certification for submission to the Securities and Exchange Commission as part of the Company's Annual Corporate Governance Report.

JUN 2 1 2023
IN WITNESS WHEREOF, I hereunto set my hand on ______ in Makati City, Philippines.

RONALD MARK C. LLENO
Corporate Secretary

SUBSCRIBED AND SWORN TO before me this No. CRN-0111-6963197-9, as competent evidence of his identity.

Doc No. 1; Page No. 12; Book No. 40;

NOTARY PUBLIC City of Makati Until December 31, 2023

NOTARY PUBLIC

Appointment No. M-172
PTR No. 9563521./ Jan. 3, 2023
18P No. 178089/ 2-14-22 Pasig City

MCLE NO. VI-0023417 Roll No. 27932 36 Amorsolo St., Legaspi Village, Makati Ch